

London Borough of Enfield: Setting a Sustainable and Resilient Budget 2019/20 and future years

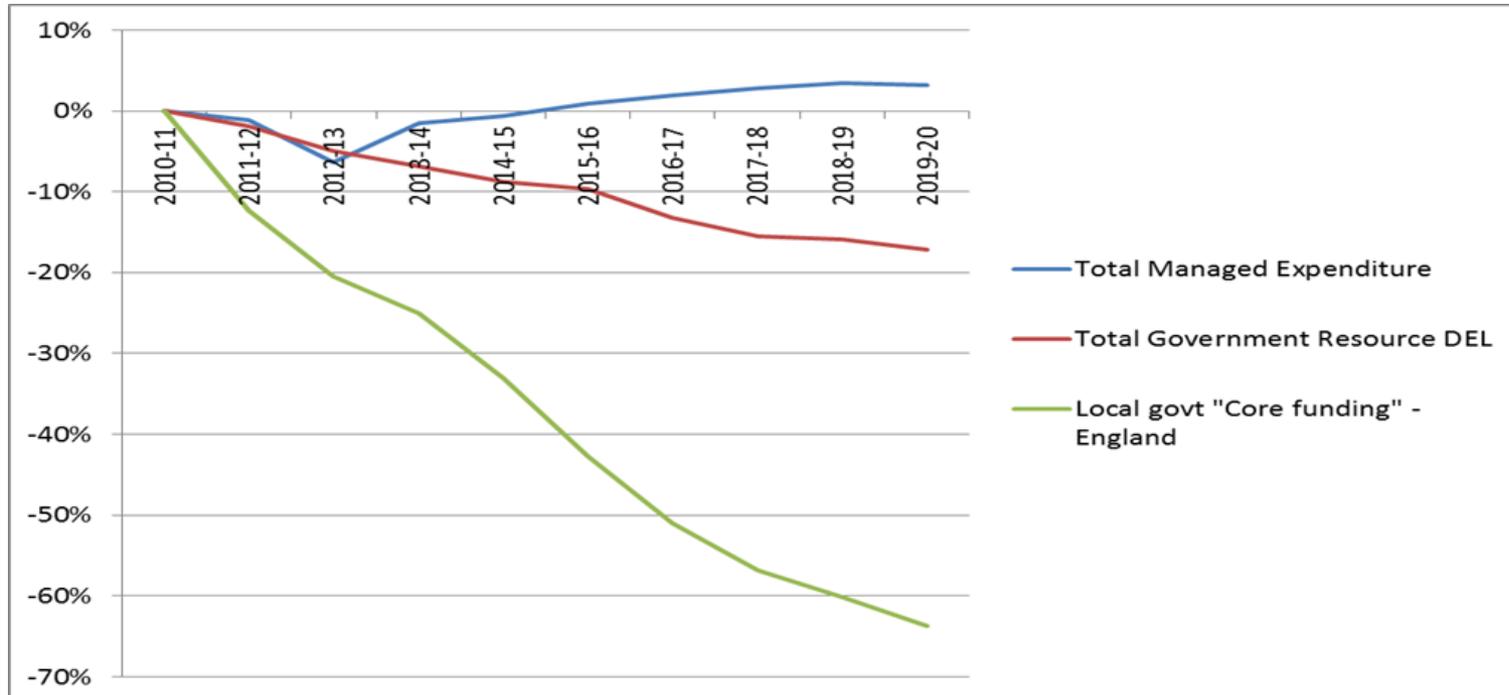
Our Voice

6th February 2019



National Funding Picture

This chart compares the like-for-like cumulative cuts to core funding for local government with total public and departmental spending.



Total Managed Expenditure: includes Government Resource DEL and also includes money spent in areas outside budgetary control which is all spending that is not controlled by a government department and includes welfare, pensions and things such as debt interest payments.

Total Government Resource DEL: this is Government Departments' Expenditure Limits, including the funding provided to Local Government.

Local Government Core Funding: this is made up of council tax and business rate income, Revenue Support Grant and New Homes Bonus plus government grants, excluding those for education and policing.

Enfield Financial Context

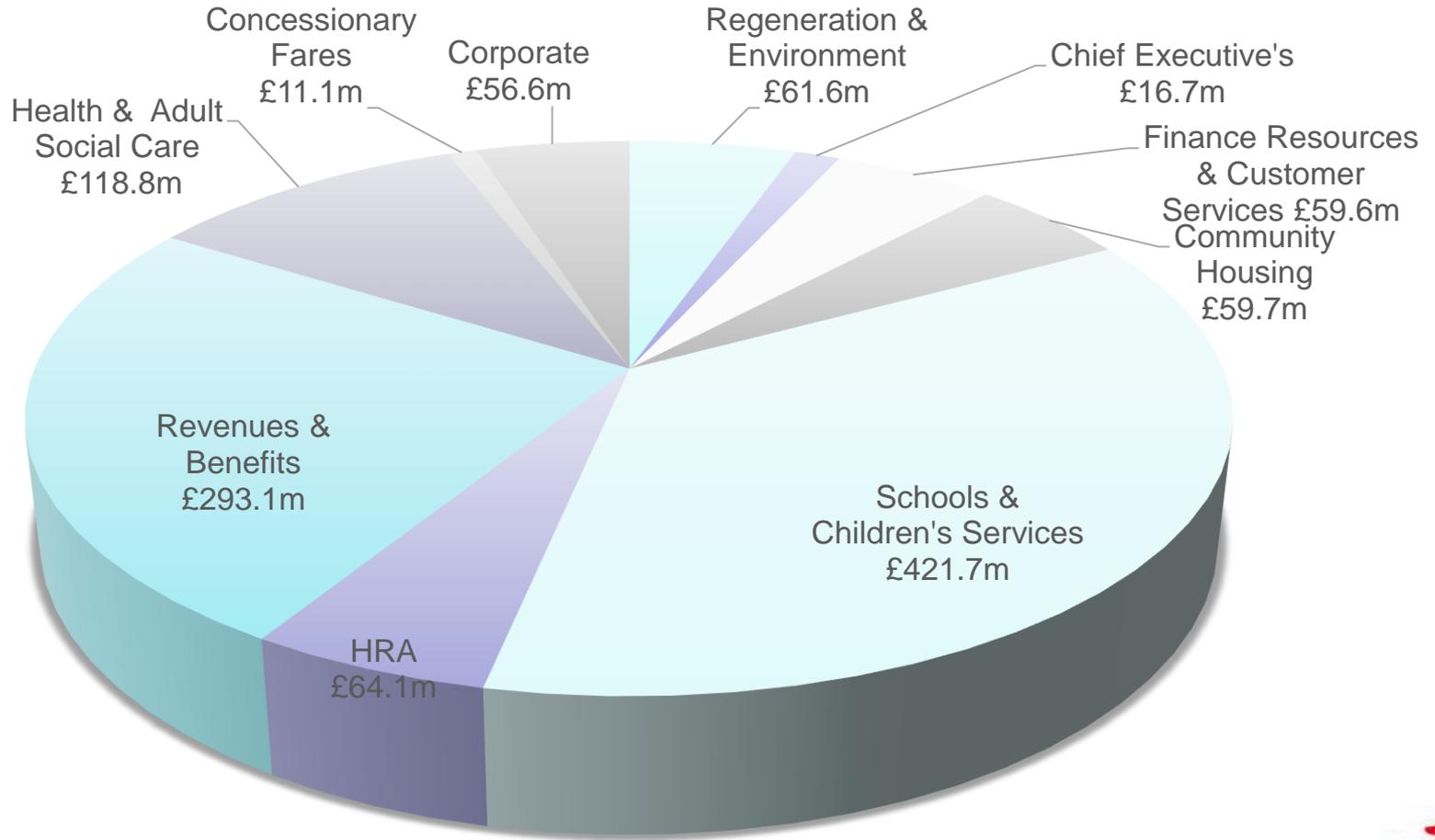
- Enfield Council's funding has been cut by over £100m since 2010
- This funding reduction, coupled with increasing pressures on services, has meant Enfield Council has had to save £178m over this period
- Savings of £18m are required for 2019/20 with a further £18.5m required over the following 3 years of the Medium Term Financial Plan
- No inflationary increases on Dedicated Schools Grant from 2011/12 to 2017/18, pupil no. increases only.

Enfield Demographic Context Since 2010

- 8% increase in population
- In 2010, 14th most deprived, by 2015, it was the 12th most deprived
- Largest proportional increase is in over 65s – increase of 13%
- Number of families in temporary accommodation has increased by 54% over the last seven years (of which a higher proportion are working)
- An increase in the number of users of Adult Social Care by 7% between last year and this year
- Number of pupils increased by 11%, however, of those the number of children with Education Health Care Plans (formerly Statements) has increased by 40%
- Children Looked After numbers are relatively stable.

	2014/15	2015/16	2016/17	2017/18	as at 31/10/18
Enfield Number of CLA	356	356	324	333	341

Enfield Council's Gross Expenditure Budget 2018/19



Setting a Sustainable and Resilient Budget

- Latest forecast overspend for 2018/19 is £8.9m of which
 - £3.3m is ASC and
 - £1.8m is SEN transport (21 London councils overspending on SEN Transport)
 - Will need to be built back into the 2019/20 Budget
- £1m investment on 18 Children Social Care Workers
- High Needs Block under pressure and overspent, £1.5m deficit carried forward from 2017/18
- The level of reserves has reduced in recent years which is unsustainable. If no action taken, Enfield Council would have no reserves by March 2020
- Realistic deliverable savings with challenge and scrutiny.
- Added value brought by the Voluntary Sector

Key areas of 2019/20 savings and income generation

- Adult Social Care Physical Disability - adapted accommodation £0.1m
- Temporary Accommodation workstreams including use of decants, moving on, buy and lease back £2.1m
- Remodelling of services £0.5m
 - Parks (£100k) and Regulatory Services (£250k), LED street lighting (£200k)
- Ensuring appropriate recharging to capital and HRA £0.866m
- Interest savings £1.2m
- Contracts and agency staff

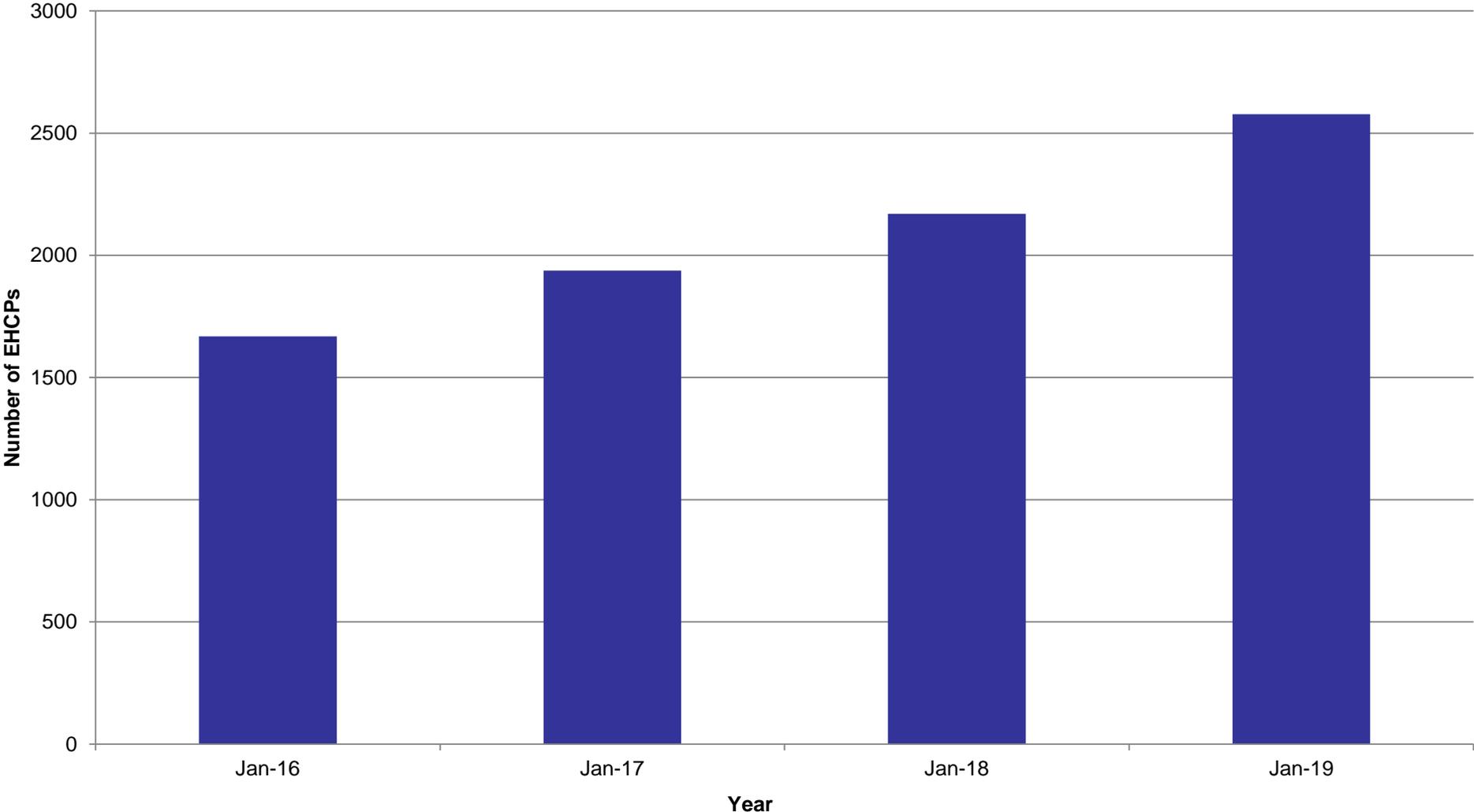
New Models of Delivery 2020/21 and Beyond

- Property Strategy – income generation and operational building review
- Further review of non-statutory service areas, e.g. parks maintenance
- Service re-designs
- Commercial Strategy – seeking opportunities for new income and existing income increase
- Partnering with other organisations / Sharing services to reduce cost
- Review of all outsourcing
- Health and Social Care Integration
- 0-25 Service for people with disabilities
- Addressing core cost drivers:
 - Temporary Accommodation
 - Creation of more Special Education Needs provision within the borough (this has already started)
 - Care Village

The changing SEND landscape

- The Children and Families Act (2014) extended the remit of responsibility for LAs to 0-25 years
- Change from Statements to EHCPs
- Some grants offered to LAs for the implementation of the reforms
- Government's funding reforms for high needs do not include allow for extended provision for 19-25 years or consider level of need
- There has been an increase in SEND needs for which the LA is responsible yet the funding has not matched the needs
- Office of national statistic highlighted nationally the complexity of needs has been registered in all LAs – including Enfield

Numbers of children and young people with EHCPs in Enfield



Enfield SEND

- SEND Strategy (2018-2021) : The new strategy clearly sets out our approach to providing the support children and young people with SEND and their families need and deserve.
- Autism, Speech and Language and communication difficulties and social, emotional and mental health are the predominant needs in the Borough
- The LA commissions an Advisory Service for Autism and Outreach support from the Special Schools to the mainstream sector
- The LA strategy is to increase capacity in local provision to manage and meet the needs of children and young people.

Next Steps

- Overview and Scrutiny Committee consider budget process - **31 January**
- Cabinet and Council – Final Budget and Council Tax for 2019/20 – **13 & 27 February**